

DIVIDEND POLICY

United Malacca Berhad's dividend policy is to distribute to its shareholders surplus funds from its distributable profits and/or general reserves, as may be determined by the Board of Directors, subject to:

- Available cash for distribution;
- Existing loan or other funding requirements;
- Operational needs for the next three financial years;
- · Projected earnings of the Company; and
- Any applicable laws.

Subject to the above considerations, the Company shall endeavour to maintain a dividend pay-out ratio of not less than 25% of the Group's profit after tax attributable to the owners of the Company annually.

The Board of Directors may, at its discretion, declare interim dividend(s). Where no final dividend is declared, the interim dividend(s) shall be regarded as the Company's final dividend.

The above Policy Statement offers a general guidance on the Company's Dividend Policy.